



Contents

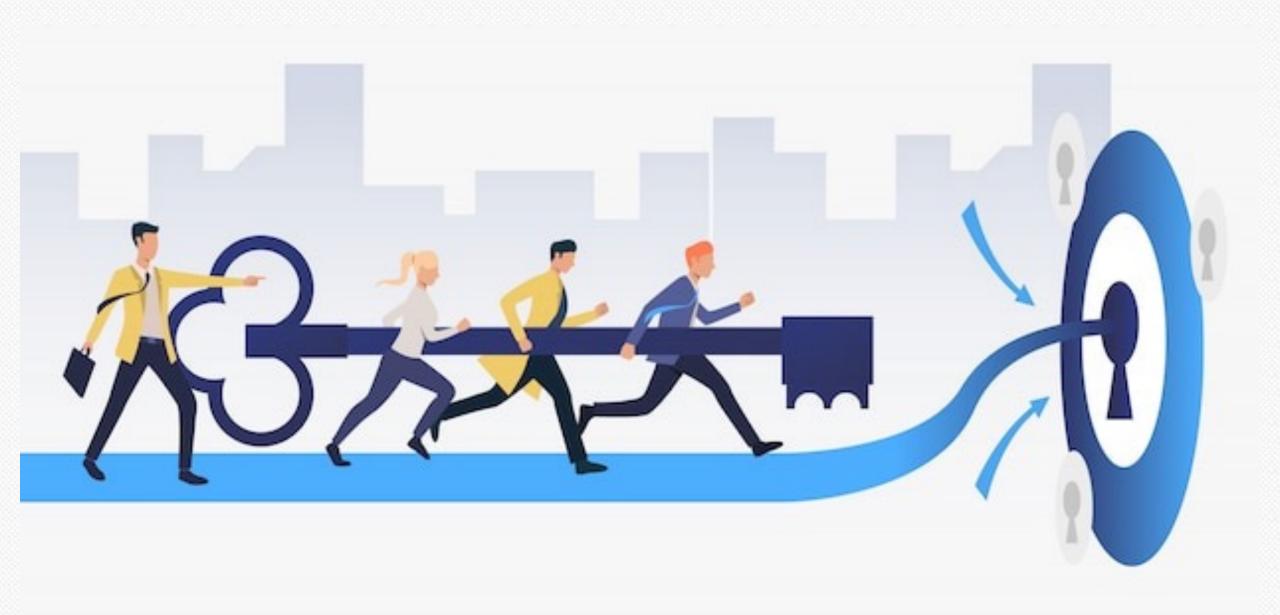
1. Where are we now?

2. Where do we want to be?

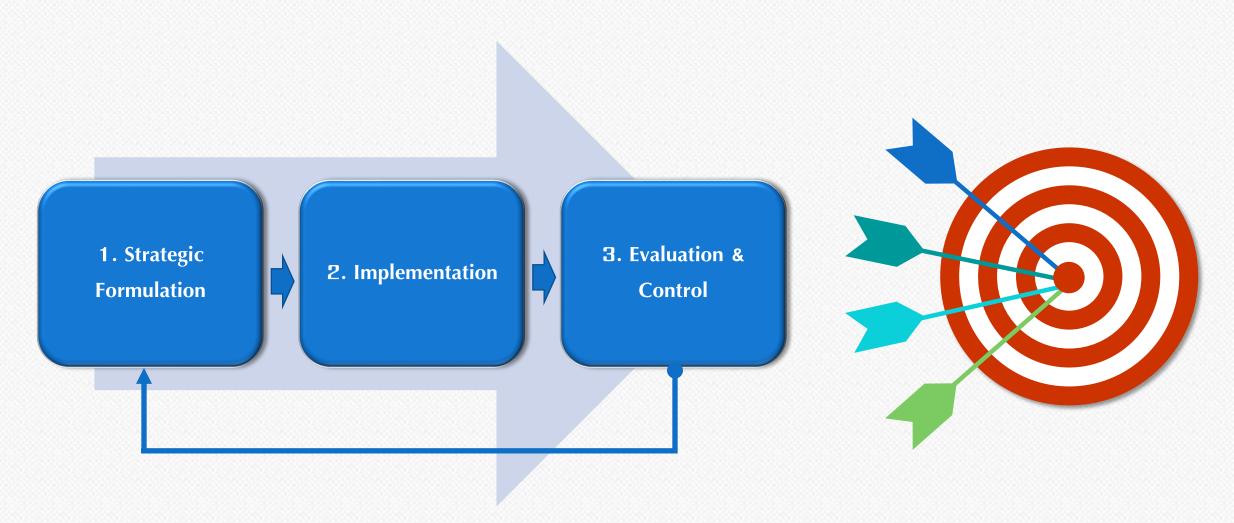
3. How will we get there?

4. Workshop





Strategic Management Procedures



Strategic planning process

Base of planning	ทิศทางขององค์กร	การวางแผน	การนำไปปฏิบัติ	การติดตามและ ประเมินผล
 Evaluate the external environment. Evaluate the industry evaluate competitors Evaluate customers and consumers Evaluate those involved. Evaluate various performances 	 Vision Mission Key of success Short, medium and long goals 	 Strategic plan Business plan Action plan Project plan Business Model Canvas 	Assignment of each department	 ❖ Performance evaluation follow-upBalanced Scorecard ❖ KPI ❖ Benchmarking
1. Where are we now?	2. Where do we want to be?	3. How will we get there?	4. Who is responsible for what and for what?	5. Can it be done as expected?
	Planning stage		Implementation of the plan	→ Control • →

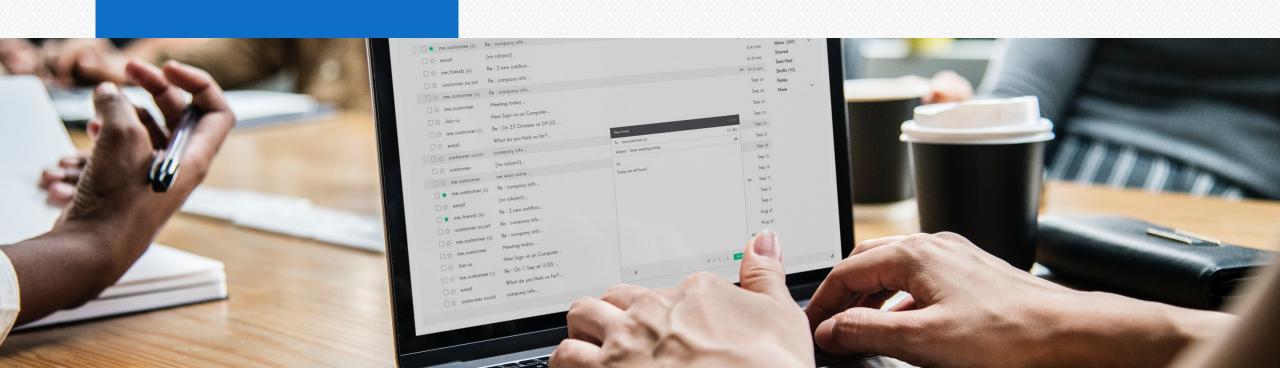
Strategic planning process





1. Where are we now?

- > SWOT Analysis
- > PESTEL Analysis
- > 5 Forces Model
- **→** Value Chain/Resource base

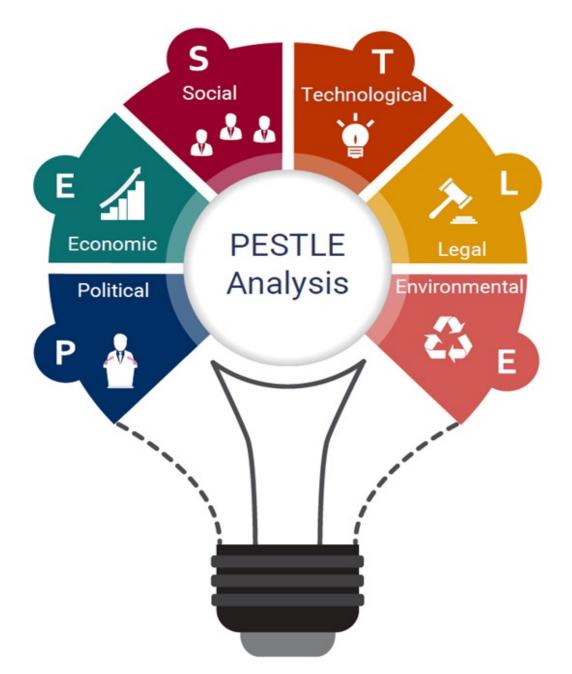


SWOT Analysis



www.educba.com

INTERNAL FACTORS					
ORS		Strengths (S)	Weaknesses (W)		
EXTERNAL FACTORS	Opportunities (O)	Strengths/ Opportunities (SO)	Weaknesses/ Opportunities (WO)		
	Threats (T)	Strengths/ Threats (ST)	Weaknesses/ Threats (WT)		



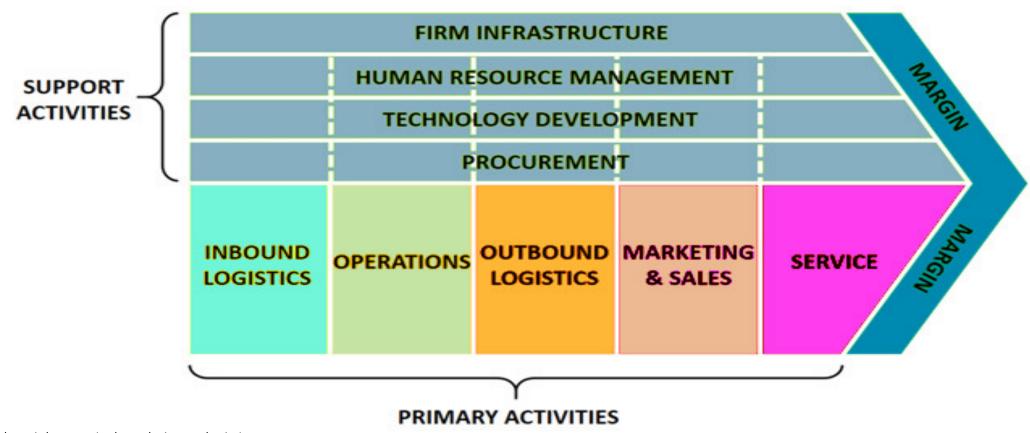
What is a PESTLE analysis?

A PESTLE analysis is used to conduct a broad assessment of the key features of the external environment facing a business. It delves into six key factors affecting a company's operations: Political, Economic, Social, Technological, Legal, and Environmental.





PORTER'S VALUE CHAIN MODEL





Charter
Vision/Mission
Objective/Strategy/Policy

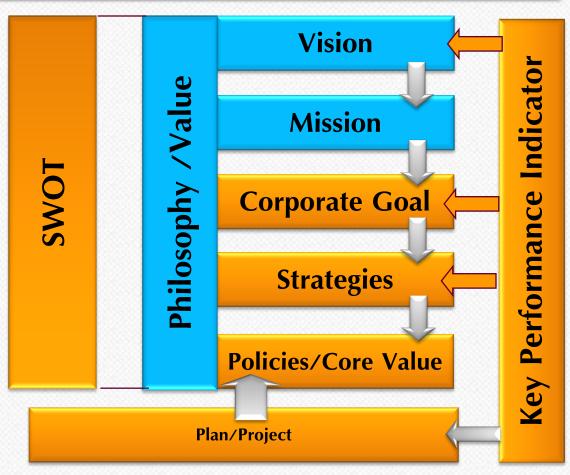


SWOT

PEST

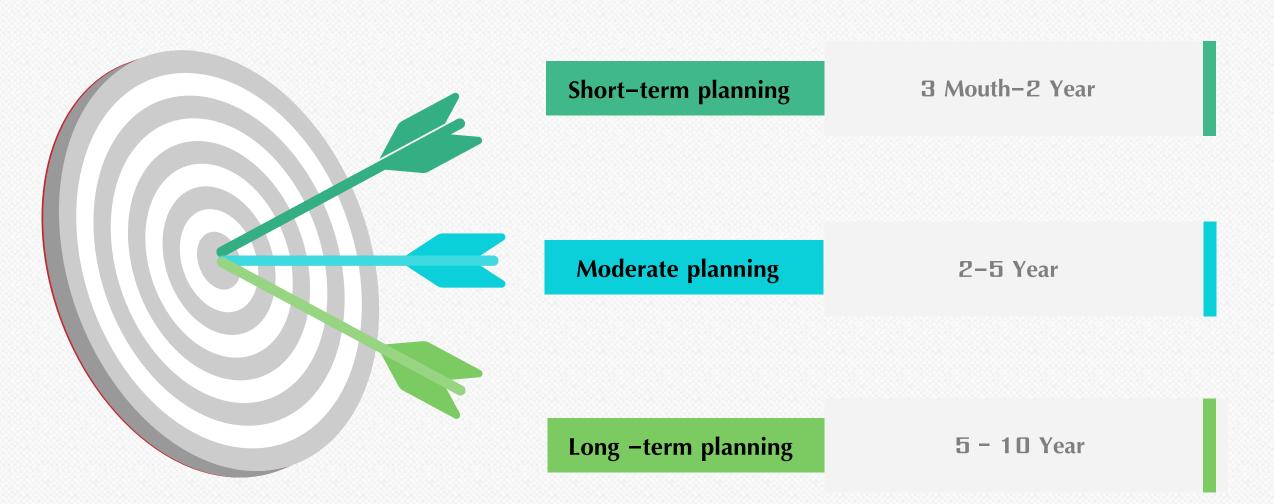
5 Forces Model

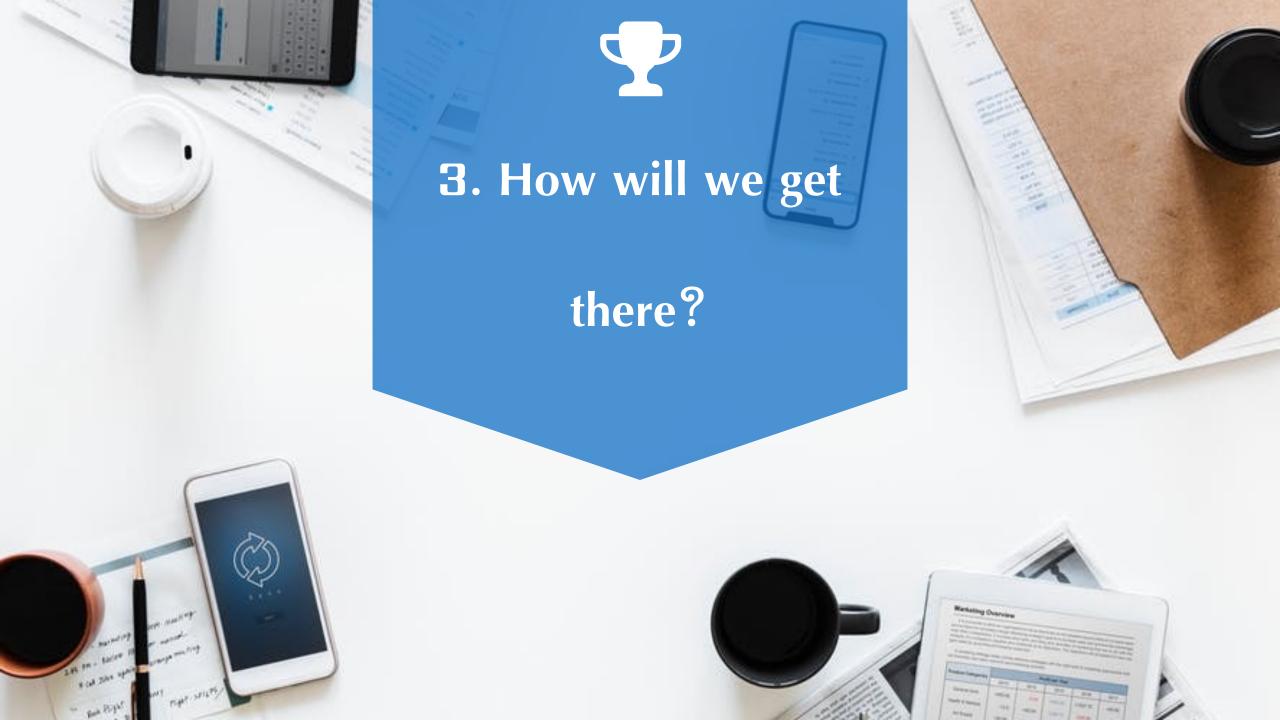
Value Chain





Type of planning







Three Levels of Strategy



BUSINESS STRATEGY

FUNCTIONAL STRATEGY

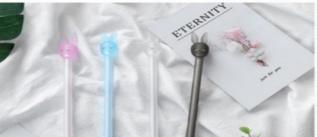
STRATEGY PYRAMID













Product

Service



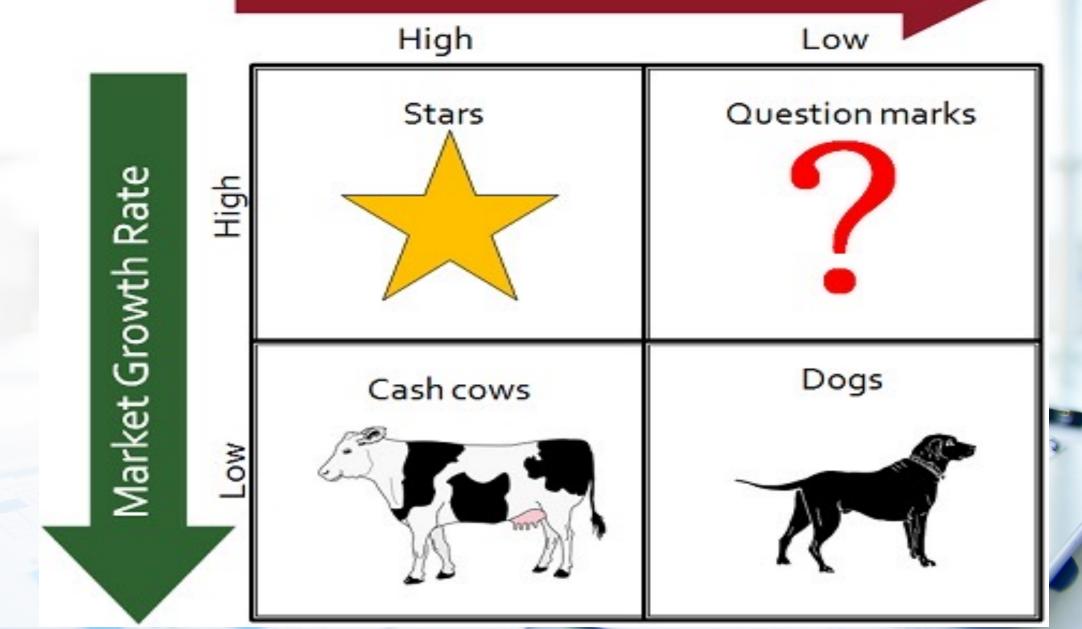






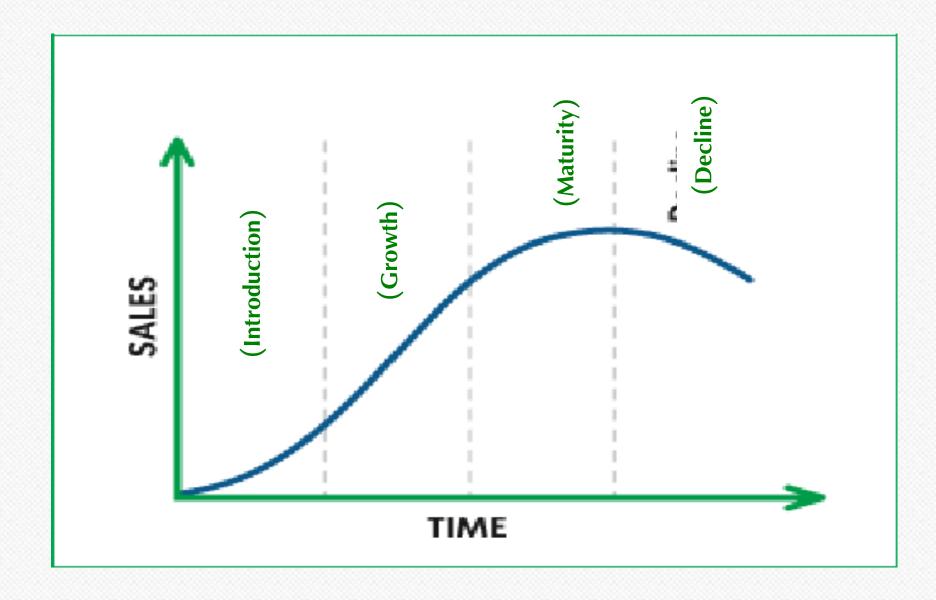
BCG matrix

Relative Market Share

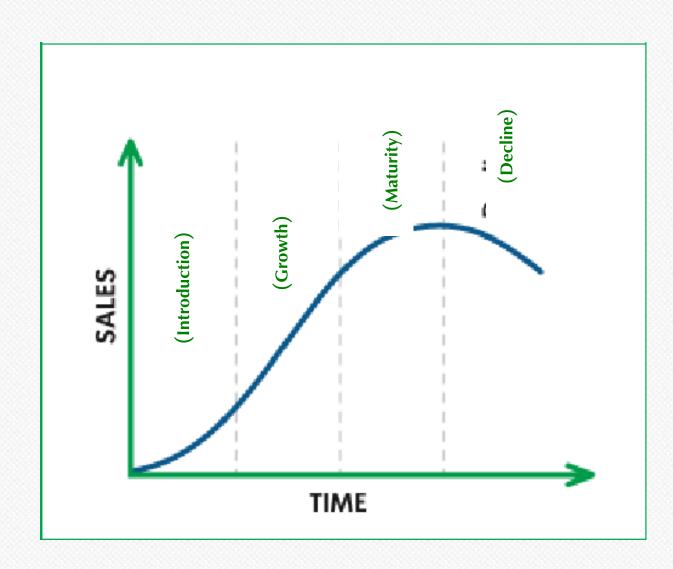




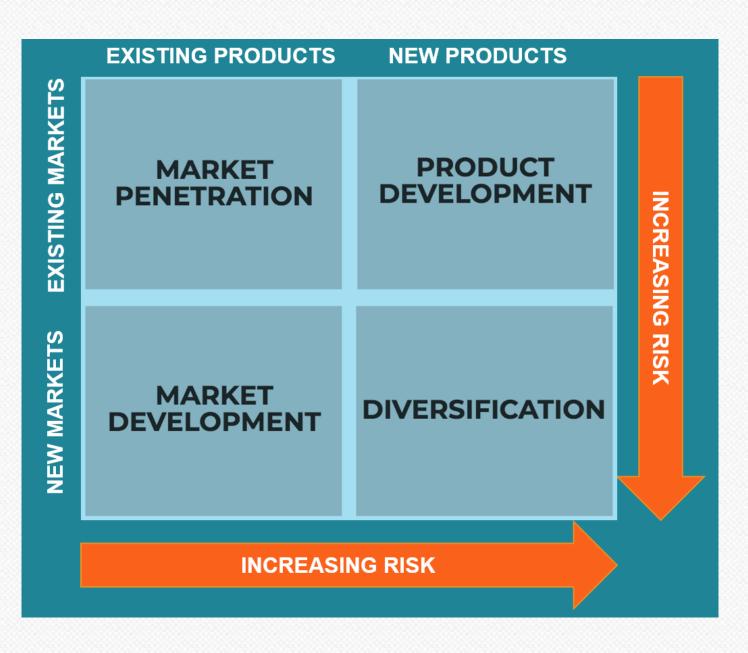
Product Life Cycle Curve



Relative Market Share High Low Question marks Stars Market Growth Rate High Dogs Cash cows



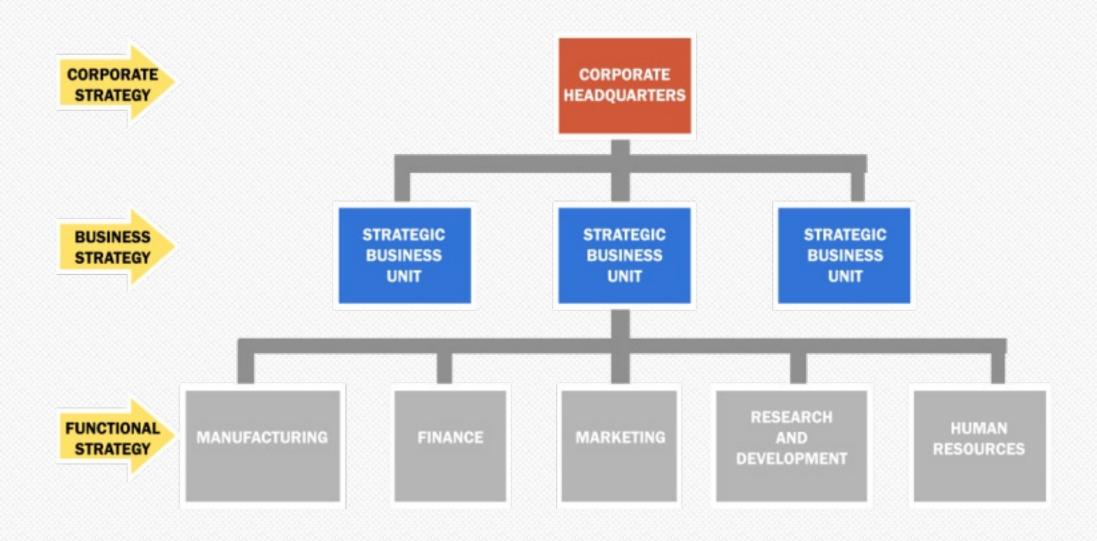
Ansoff Matrix





É

Corporate-level strategy



https://www.business-to-you.com/levels-of-strategy-corporate-business-functional/



1. Corporate Level Strategy:

- 1. Defines the business areas in which your firm will operate.
- 2.Involves integrating and managing diverse businesses and realizing synergy at the corporate level.
- 3. The top management team is responsible.

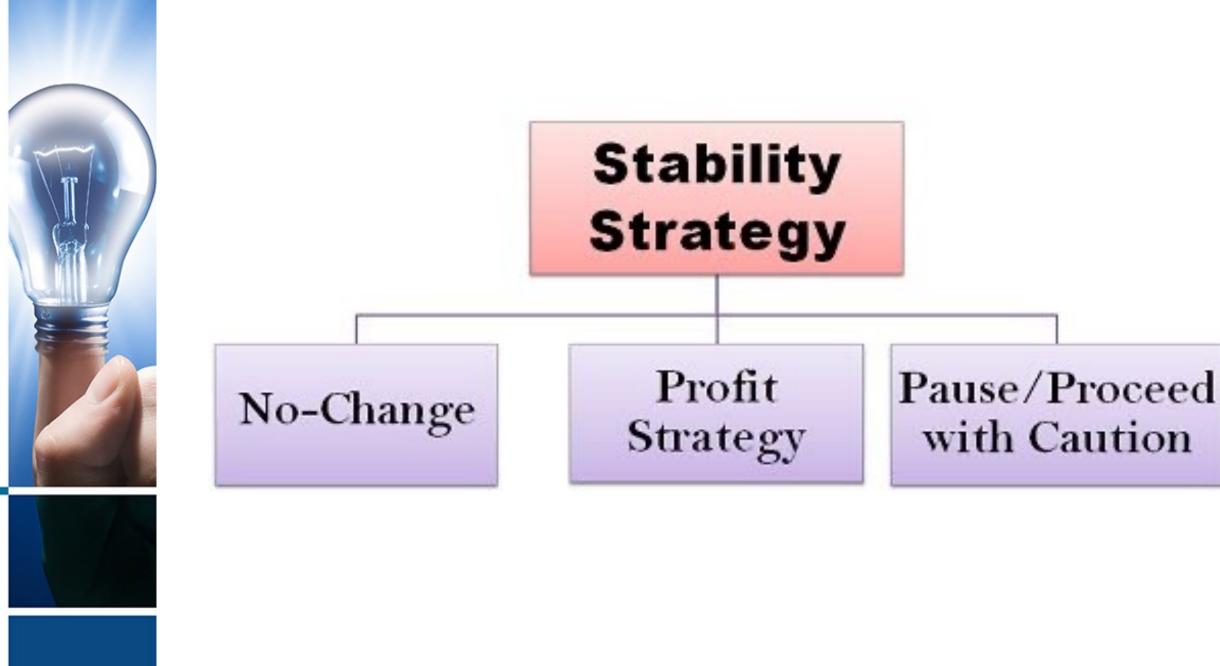
Growth Strategy



Forward



Backward









1.Sub-contracting

Combination Strategy

2. Cross licensing

3.Consortium

4.Joint-venture





2. Business Level Strategy:

Involves defining the competitive position of a strategic business unit.

Decided upon by the heads of strategic business units and their teams



Business
Level
Strategy

1. Cost leadership strategy

2. Differentiation strategy

3. Focus strategy





- 3. Functional Level Strategy:
 - 1. Formulated by the functional heads along with their teams.
 - 2.Involve setting up short-term functional objectives.



1. Product and operation strategy

Functionallevel strategy 2. Marketing strategy

3. Financial strategy

4. Human resource management strategy

5. Research and development strategy

Workshop!







Asst. Prof. Wilailuk Rakbumrung, Ph.D.