

## Digital Leadership

### Knowledge Jam

24. November COGNEON

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# Inspiration & examples about Leadership in the digital age

@haraldschirmer



## What are we talking about?



- › **Leadership**
- › **Digital Age**
- › **Digital Impact**

# A Digital Leader

... is agile

## A Digital Leader

...does not micro-manage

## A Digital Leader

**... is keen to learn from you**

# A Digital Leader

**... does not wear a tie**

## A Digital Leader

**...gives constant feedback**



## A Digital Leader

... makes you feel important

## A Digital Leader

**...is a person not a function**

## A Digital Leader

...shows you the big picture

# A Digital Leader

...collaborates on eye-level

# A Digital Leader

...can handle diversity

## A Digital Leader

**...uses control to show relevance**

## A Digital Leader

...senses your state of emotion

# Digital! Leader



- › Mindset / spirit
- › Methods
- › Behavior
- › Attitude



# Leader in the digital age versus Digital Leader

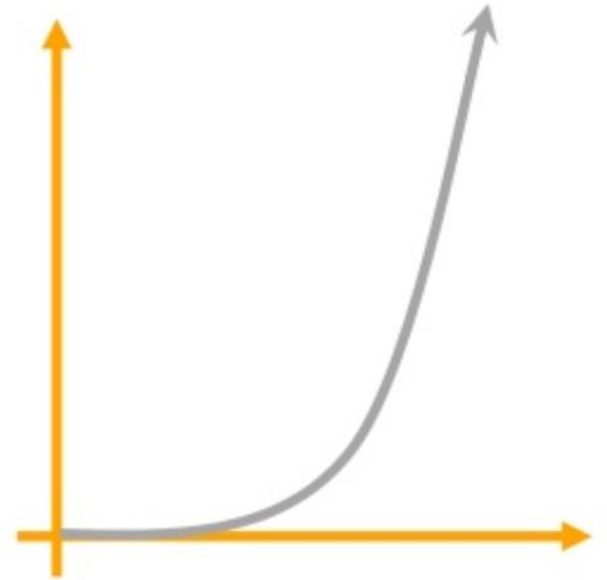
# Attributes of „Digital“



**Time**  
independent

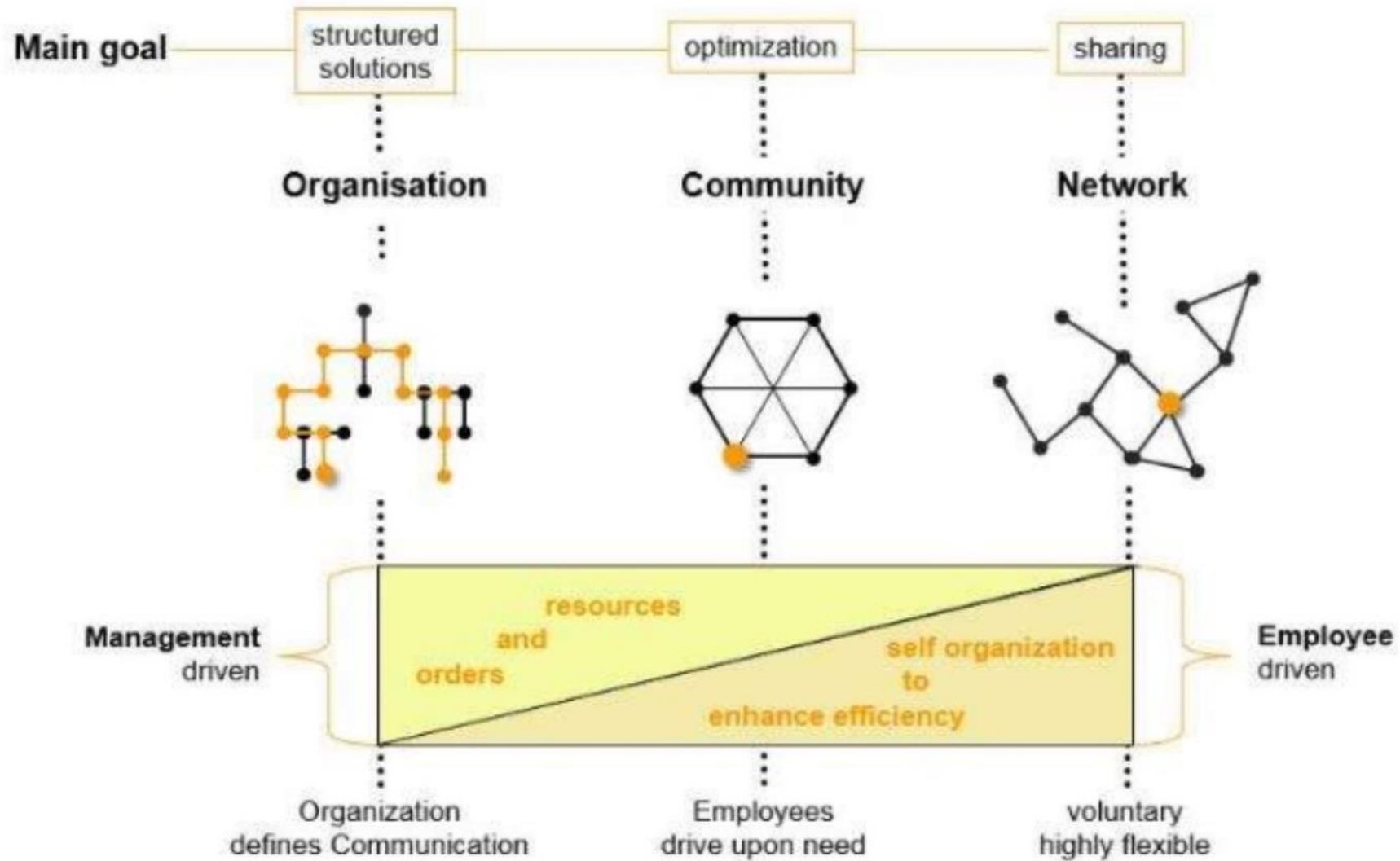


**Location**  
independent



**scalable**

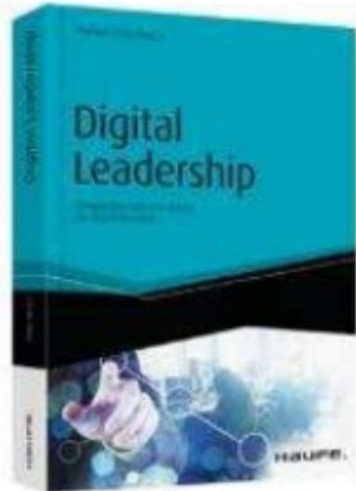
# Where to find Leaders?



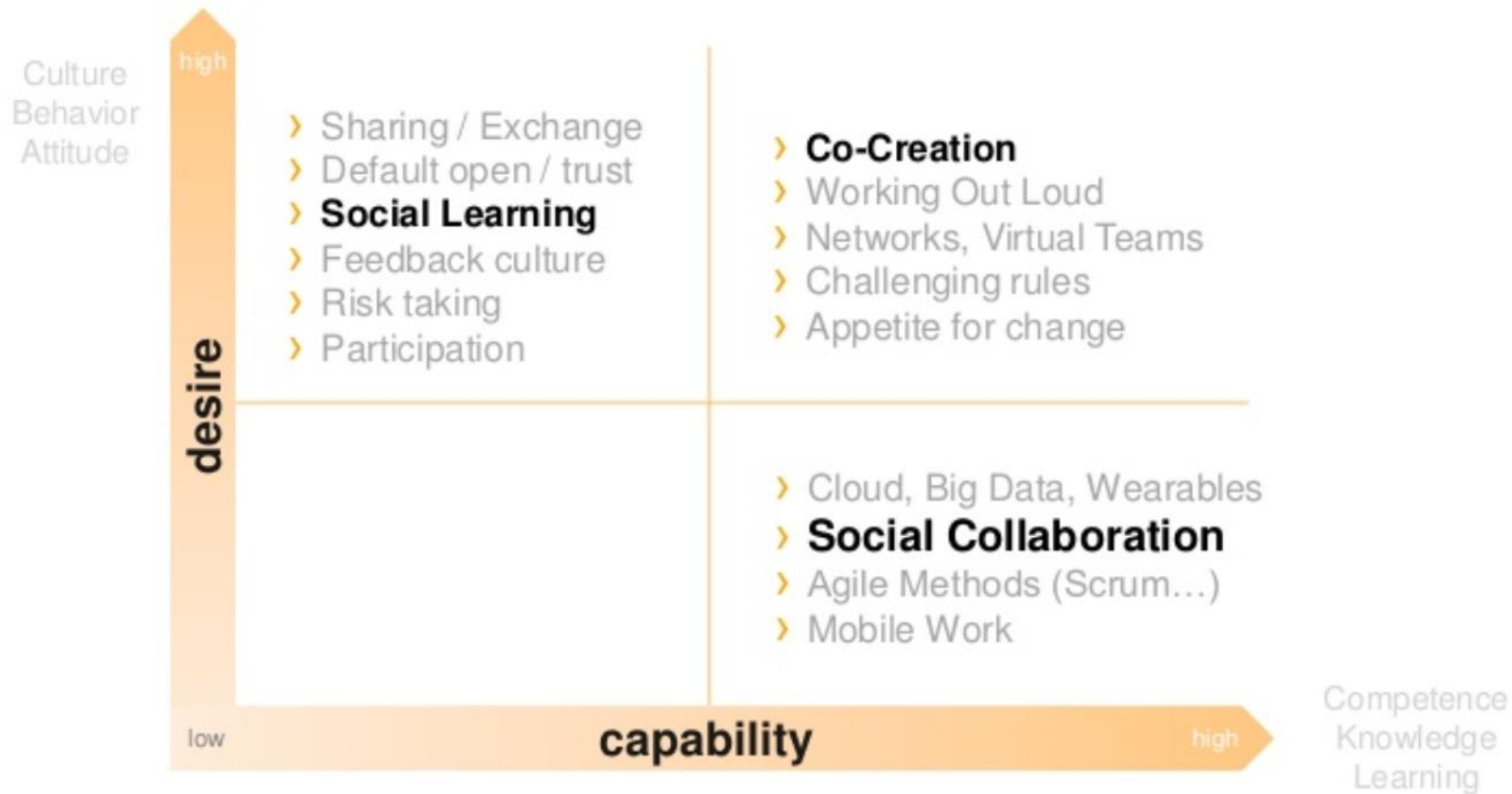


Consolidated from **experience**:

Grows by **sharing & exchange**:



# Digital Maturity in Leadership





Award by Wilms Buhse

**Digital Leaders**  
**engage, lead, grow**  
**virtual teams or networks**  
*sustainable*



**Konstantin-Michael Mihov**

# Digital Leaders walk the digital talk

"We can change cultural norms by being the change."

—Celine Schillinger,  
FCA



# Digital Leaders are recognized for their skills and value add



<https://ch.linkedin.com/in/christianpfrey/en>

## Christian Frey

1st PREMIUM

Digital Knowledge Management & Collaboration bei Sika

Zürich Area, Switzerland | Chemicals

Current Sika  
Previous Sika, Esso Schweiz  
Education Universität St.Gallen - Hochschule für Wirtschafts-, Rechts- und Sozialwissenschaften

### Top Skills

- 55 Business Development +
- 42 Competitive Intelligence +
- 39 Social Media +
- 29 Marketingstrategie +
- 29 Unternehmensstrategie +
- 25 Social Business +
- 25 Collaboration +
- 22 Wettbewerbsanalyse +
- 20 E-Learning +



500+  
connections

Contact Info

# Digital Leaders have a mission

## Stephan Grabmeier

Chief Innovation Evangelist bei Haufe-umantis AG

St. Gallen, Canton of St. Gallen, Switzerland | Human Resources

- Current Haufe-umantis AG, Innovation Evangelists GmbH
- Previous Deutsche Telekom AG, kariereautomobil.de GmbH & Co. KG, yourcha AG
- Education SABEL Saalfeld

Send a message

1st PREMIUM

500+  
connections





**Digital Leaders  
communicate!  
via Social Media  
*(themselves)***



# Digital Leaders take risks!



"Put your cape on."



John Stepper

#WOL

CREATED WITH  
VISUALSTATEMENTS.NET



Simon Dückert

KnowTouch 2016

Wissensmanagement  
in der Organisation

Wir lernen  
digital



**Digital Leaders  
connect people**  
*physical & digital*



**Guido Bosbach**

ZUKUNFTheute.verstehen .gestalten .begleiten | Smarte Lösungen für optimale Zusammenarbeit - Analyse-Konzepte-Gestaltung

7,373 followers

Following

Posts (72)

Recent Activity (40)

# Digital Leaders have passionate followers

Vergesst eine „gute Fehlerkultur“ - lernt zu...

November 14, 2016

711 94 4

Reden allein genügt nicht!  
Wir müssen sogar in...

November 14, 2016

338 60 2

Die neue Hauptaufgabe  
von Führungskräften: Der...

November 7, 2016

914 119 9



# Digital Leaders

## establish engaging platforms

*physical & digital*





# Digital Leaders work out loud

Katharina Krentz



Alexander Kluge

# WARUM?

Digital Leaders  
are authentic



A man with glasses and a goatee, wearing a dark suit jacket over a white shirt, is speaking into a microphone. He is standing on a stage with a blue and purple background. In the foreground, the back of another person's head and shoulder is visible, slightly out of focus. The overall scene suggests a professional conference or event.

# Digital Leaders have an online reputation

Roland Panter

YOU DON'T NEED EYES TO SEE  
YOU NEED VISION

# Digital Leaders know their WHY

Mohit Bangale



**Digital Leaders**  
are  
**great leaders**

# Digital Leaders **shape** the digital age

# Digital Leaders exemplify future work style\*

*\*digital communication & collaboration, virtual teams, transparency,  
social learning, digital efficiency, participation...*

**Digital Leaders**  
are not born,  
**they become...**

**Wanna try?**

# How to become a digital leader?

## First steps: Invest in learning

- › Start your **Working Out Loud** circle (*structured, easy, appreciative...*)
- › Get a **digital profile** and keep it updated (*LinkedIn, AboutMe, Webpage...*)
- › **Learn** from others / **Follow** others (*YouTube, SlideShare, Twitter...*)
- › Build **relevant networks** (*Twitter, Facebook, LinkedIn...*)
- › Start **sharing** your expertise (*Blog, LinkedIn Pulse, Facebook...*)
- › Learn to **master future work style** / tools (*Video calls, Whiteboards, Touch, Scrum...*)





**Thank you**

For your ears and eyes

**I love feedback!**

**Personally or via**

**Twitter: @haraldschirmer**

**Web: harald-schirmer.de**